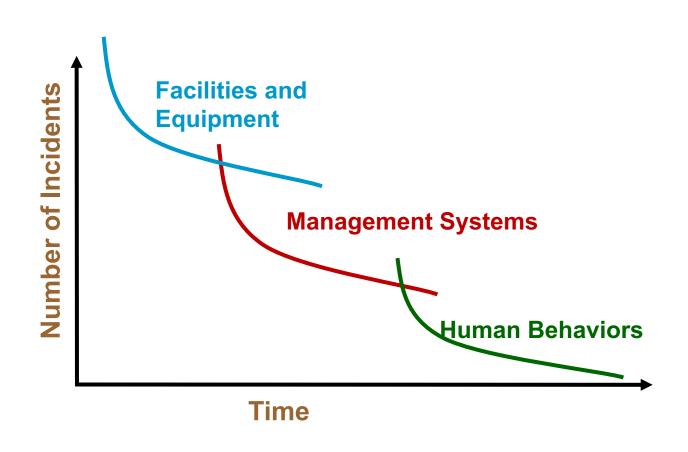




The Industry Efforts for reduction of Incidents



TMSA 1-3 Evolution

- Vetting Inspections started in the 90's
- Initial Average No of Observations: 20
- By 2010's this was reduced to 5-6
- Signaling that The Vessel's Condition had improved
- TMSA introduced to enhance Company Systems
- TMSA 2 To improve systems
- TMSA 3 is clearly targeting Human Behaviors

Facilities and Equipment – escalation of requirements

○ Stage 1

 4.1.1 Each vessel in the fleet is covered by a planned maintenance system and spare parts inventory which reflects the company's maintenance strategy.

Stage 2

4.2.4 The company has a formal system to develop dry-dock specifications, which
involves collaboration between the vessel and shore management.

○ Stage 3

 4.3.2 The company policy is to maintain an <u>optimum spare parts inventory</u> or system redundancy for all vessels.

Stage 4

4.4.1 The maintenance and defect reporting system integrates the spare parts inventory management and procurement systems.

Management Systems – escalation of requirements

○ Stage 1

 6A.1.3 The company has procedures to manage the <u>condition</u> of mooring ropes, wires, mooring tails and joining shackles for all fleet vessels.

O Stage 2

 9.2.1 (Chevron): Safety Management System to be fully developed based on Risk Assessments.

○ Stage 3

 12.3.3 The inspection <u>process identifies weaknesses</u> in personnel familiarity with equipment and operations.

Stage 4

 6A.4.4 The company actively <u>seeks out available or innovative</u> technology to enhance safe mooring operations.

Human Behavior – escalation of requirements

○ Stage 1

 9A1.2 The company <u>safety culture</u> encourages all personnel to identify, report and where applicable address hazards.

Stage 2

 9A2.1 <u>Intervention</u> to prevent unsafe acts and unsafe conditions occurring is actively encouraged.

Stage 3

9A3.2 Procedures measure and compare the <u>strength of the safety culture across</u>
 <u>the fleet</u> to identify areas for improvement and to provide motivation to vessel personnel.

O Stage 4.

 9A4.2 Fleet <u>safety trainers sail with the vessel</u> to conduct training and promote the company values and safety culture.

Oil Major Specific Requirements

- Shell: Leadership Visits LET Reflective Learning Resilience
- Chevron:

4.2.3 (Time charter requirement)

A procedure is in place to ensure a vessel is inspected by an appropriately qualified superintendent at least once in any 12 month period under a sailing condition to confirm adherence to company.

- **9a.2.1** A Stop Work Policy is in existence
- **2.3.2** Vessel to technical superintendent ratio is no greater than 4:1. Vessel to Marine Superintendent ratio is no greater than 8:1.

Challenges to Operators

- The need to satisfy a multitude of Interpretations with one system
 - Shell: Management Reviews
 - Total: Own Systems Technical Bias
 - Chevron: Specific Requirements
 - Exxon Mobil: TMSA Audits on Ships

Mesqac

- Significant Investment in Systems and Resources
- Steep learning Curve and significant investment for higher stages



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Thank you